



# City of Tacoma

## Community Vitality and Safety

### Committee Agenda

930 Tacoma Avenue South Tacoma, WA 98402

Room 1046

April 25, 2019

4:30 PM

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Chair Keith Blocker, Vice Chair Catherine Ushka,  
Chris Beale, Robert Thoms, Lillian Hunter (alternate)

#### JOINT MEETING WITH THE PIERCE COUNTY HUMAN SERVICES COMMITTEE Change of Location

#### Call To Order

#### Roll Call

#### Approval of Agenda

#### Briefing Items

3. [19-0434](#) City of Tacoma's Affordable Housing Action Strategy  
[Daniel Murillo, Housing Division Manager, Community and Economic Development]  
**Attachments:** [Memorandum](#)
4. [19-0435](#) Pierce County Affordable Housing Revenue Study  
[Jason Escareno, Senior Legislative Analyst, Pierce County]  
**Attachments:** [Memorandum](#)
5. [19-0436](#) City of Tacoma Utilization of Mental Health/Substance Use Disorder Funding  
[Vicky McLaurin, Social Wellness Program Manager, Neighborhood and Community Services]  
**Attachments:** [Memorandum](#)
6. [19-0437](#) 2019 -2020 City-Funded Programs to Address Homelessness in Tacoma  
[Erica Azcueta, Homelessness and Household Stability Program Manager, Neighborhood and Community Services]  
**Attachments:** [Memorandum](#)

#### Public Comment

#### Adjournment

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**TO:** Elizabeth Pauli, City Manager  
**FROM:** Daniel Murillo, Community and Economic Development Department  
**COPY:** Community Vitality and Safety Committee; William Suarez, Staff Support  
**PRESENTER:** Daniel Murillo, Community and Economic Development Department  
**SUBJECT:** City of Tacoma’s Affordable Housing Action Strategy  
**DATE:** April 25, 2019

**PRESENTATION TYPE:**  
Informational Briefing

**SUMMARY:**

The City of Tacoma’s Community and Economic Development Department will provide an overview of the city’s Affordable Housing Action Strategy (AHAS). This will include the process by which it was developed, key data points that highlight the growing housing affordability crisis, some details as to the content of the strategy and implementation actions take thus far and going forward.

**BACKGROUND:**

The housing affordability crisis continues to create situations where households have to choose between paying rent or a mortgage payment or paying for food, or choose between paying the power bill or gas in their vehicle. The AHAS endeavors to prevent families from having to make these choices. It represents the City of Tacoma’s strategic response to a changing housing market, increasing displacement pressure among residents, and a widespread need for high-quality, affordable housing opportunities for all. While the City has a strong legacy of working to solve its affordable housing challenges, it recognized a need for a more comprehensive approach to its housing investments—both today and in the future.

**ISSUE:**

The City of Tacoma lacks enough affordable, safe, sanitary and high-quality homes for all its residents. Today, nearly 33,000 households in Tacoma pay at least 30 percent of their income on housing costs each month, reducing their ability to pay for other necessities. The greatest need is among households with the lowest incomes and in some cases, with the highest barriers to accessing housing opportunities. The cost of rental homes increased by nearly 40 percent and home values nearly doubled since 1990, and within the last few years, these costs have begun to accelerate.

Throughout the broad community outreach that informed the AHAS, many Tacoma residents shared that the city’s economic growth is a source of stress in their lives. Recent spikes in housing costs and a limited supply of housing options have created uncertainty for them, in addition to other barriers. Seniors face long waiting lists at properties built to serve them; families live in overcrowded conditions; and interested homebuyers experience steep costs and competition for homes. As such, the city’s housing supply cannot meet the daily needs of its residents.

The AHAS focuses on how to enhance existing policies and programs that the city is already using to serve more people; identify and deploy additional funding; and establish strong anti-displacement measures to stabilize existing residents. It will accomplish this through the implementation of four strategic objectives. These are:



1. Create more homes for more people.
2. Keep housing affordable and in good repair.
3. Help people stay in their homes and communities.
4. Reduce barriers for people who often encounter them.

Each strategic objective is supported by a set of actions and implementation steps. Targets and their associated level of investment were broadly estimated for each strategic objective. These targets are intended to guide public investments in housing activities and enable the City of Tacoma to track and report its progress along three key metrics:

1. Number of units produced
2. Number of units preserved
3. Number of households served

**ALTERNATIVES:**

This is an information briefing only. There are no alternatives presented.

**FISCAL IMPACT:**

This is an information briefing only. There is no fiscal impact.

**RECOMMENDATION:**

This is an information briefing only. There is no recommendation.



**TO:** Elizabeth Pauli, City Manager  
**FROM:** Linda Stewart, Director, Neighborhood and Community Services  
**COPY:** Community Vitality and Safety Committee; William Suarez, Staff Support  
**PRESENTER:** Jason Escareno, Analyst, Pierce County Council  
**SUBJECT:** Update on 2019 Affordable Housing Revenue Study  
**DATE:** April 25, 2019

**PRESENTATION TYPE:**  
Informational Briefing

**SUMMARY:**  
Pierce County Council staff will provide an update on the 2019 Affordable Housing Revenue study.

**BACKGROUND:**  
During the Pierce County 2018 budget process, the Pierce County Council approved adding an Affordable Housing Revenue study to the Performance Audit 2019 Work plan.

**ISSUE:**  
This is an information briefing only.

**ALTERNATIVES:**  
This is an information briefing only. There are no alternatives presented.

**FISCAL IMPACT:**  
This is an informational briefing only. There is no fiscal impact.

**RECOMMENDATION:**  
This is an information briefing only. There is no recommendation.



**TO:** Elizabeth Pauli, City Manager  
**FROM:** Linda Stewart, Director, Neighborhood and Community Services (NCS)  
**COPY:** Community Vitality and Safety Committee; William Suarez, Staff Support  
**PRESENTER:** Vicky McLaurin, NCS Social Wellness Program Manager  
**SUBJECT:** City of Tacoma Utilization of Mental Health/Substance Use Disorder Funding  
**DATE:** April 25, 2019

**PRESENTATION TYPE:**  
 Informational Briefing

**SUMMARY:**  
 Staff will provide an overview of the City’s utilization of Mental Health/Substance Use Disorder (MHSUD) funding.

**BACKGROUND:**  
 In March of 2012, the Tacoma City Council passed Ordinance 28057, which authorized a 0.1% sales tax (“one-tenth of one percent”) to support mental health treatment, chemical dependency treatment, therapeutic court(s), and housing for those in treatment services. Currently funded programs and services include: *treatment services, case management, transportation, and housing that are a component of a coordinated chemical dependency or mental health treatment program or service* (as prescribed in RCW 82.14.460).

**ISSUE:**  
 This is an information briefing only.

**ALTERNATIVES:**  
 This is an information briefing only. There are no alternatives presented.

**FISCAL IMPACT:**  
**EXPENDITURES:**

FUND NUMBER & FUND NAME	COST OBJECT (CC/WBS/ORDER)	COST ELEMENT	TOTAL AMOUNT
1185-MHCD	859100 (Homelessness)	5330100	\$2,109,710.00
1185-MHCD	859110 (Sheltering)	5330100	\$1,498,872.00
1185-MHCD	859120 (Housing)	5330100	\$1,099,239.00
1185-MHCD	859130 (Complementary)	5330100	\$137,720.00
1185-MHCD	859200 (Co-Occurring)	5330100	\$239,177.00
1185-MHCD	859210 (Domestic Violence)	5330100	\$89,000.00
1185-MHCD	859220 (Gang Prevention)	5330100	\$388,334.00
1185-MHCD	859300 (Youth Development)	5330100	\$758,958.86
1185-MHCD	859310 ( Health and Health Care)	5330100	<u>\$2,602,137.00</u>
<b>TOTAL</b>			\$8,923,147.86

**RECOMMENDATION:**  
 This is an information briefing only. There is no recommendation.



**TO:** Elizabeth Pauli, City Manager  
**FROM:** Linda Stewart, Director, Neighborhood and Community Services (NCS)  
**COPY:** Community Vitality and Safety Committee; William Suarez, Staff Support  
**PRESENTER:** Erica Azcueta, NCS Homelessness and Household Stability Program Manager  
**SUBJECT:** 2019 -2020 City-Funded Programs to Address Homelessness in Tacoma  
**DATE:** April 25, 2019

**PRESENTATION TYPE:**  
 Informational Briefing

**SUMMARY:**  
 Staff will provide an update on City-funded programs and services to address homelessness in Tacoma.

**BACKGROUND:**  
 The City of Tacoma funds a comprehensive set of programs and services to address homelessness throughout the City. The City’s 2019-2020 authorized budget allocates funding to homeless encampment outreach and clean up, shelter for adults, families, youth and young adults, housing services, therapeutic mental health court, and homeless prevention strategies.

**ISSUE:**  
 This is an information briefing only.

**ALTERNATIVES:**  
 This is an information briefing only. There are no alternatives presented.

**FISCAL IMPACT**

**EXPENSES:**

FUNDING SOURCE	COST OBJECT (CC/WBS/ORDER)	COST ELEMENT	TOTAL AMOUNT
MSHUD - Housing	859120	5330100	\$1,498,872
MSHUD - Shelter	859110	5330100	\$1,303,273
MSHUD– Complementary Service	859130	5330100	\$ 389,244
MSHUD – Homeless Services	859100	5330100	\$1,733,908
General Fund - Housing	91140	5330100	\$1,328,518
General Fund – Shelter	91130	5330100	\$888,437
General Fund – Complementary Service	91150	5330100	\$422,378
General Fund – Homeless Services	91100	5330100	\$158,398
CDBG – Housing	730600	5330100	\$193,166
CDBG – Shelter	730600	5330100	\$20,000
CDBG – Complementary Service	730600	5330100	\$65,591
CDBG – Homeless Services	730600	5330100	\$120,542
ESG – Housing	731000	5330100	\$184,842
ESG - Shelter	731000	5330100	\$97,357
ESG – Complementary Service	731000	5330100	\$0
ESG – Homeless Service	731000	5330100	\$0
<b>TOTAL</b>		5330100	<b>\$8,404,526</b>

**RECOMMENDATION:**

This is an information briefing only. There is no recommendation.